								Appendix A1	
Month: September2011		Year to	o date				Full Year		
Director	Budget	Actual	Use of Reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.
	£000	£000	£000	£000	£000	£000	£000	£000	£000
Social Care Health and Housing	25,873	26,318	-407	39	56,072	58,020	1,949	-1,567	382
Children's Services	17,038	16,447	-200	-791	35,176	35,210	34	-200	-166
Sustainable Communities	25,571	23,709	-244	-2,106	51,178	50,881	-297	-505	-802
Corprate Services	13,440	13,753	-500	-187	26,077	26,922	845	-574	271
Contingency and Reserves	-1,539	-1,659	0	-120	792	1,338	546	-230	316
Corporate Costs	2,634	3,384	0	750	11,974	12,061	87	0	87
Total	83,017	81,952	-1,351	-2,415	181,269	184,432	3,163	-3,076	86
Funded by:									
Council Tax	-27,636	-27,582	0	54	-127,487	-127,487	0	0	
Government Grant	-15,676	-15,676	0	0	-53,782	-53,782	0	0	
Total Funding	-43,312	-43,258	0	54	-181,268	-181,269	0	0	0
Balance	39,705	38,694	-1,351	-2,362	0	3,163	3,163	-3,076	86

Ionth: September2011		Year to	o date				Year				
Director	Budget	Actual	Use of Reserves	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.	Forecast % of Budget	RAG
	£000	£000	£000	£000	£000	£000	£000	£000	£000		
Social Care Health and Housing											
Director of Social Care, Health, Housing	54	107		53	108	115	7		7	6%	amber
Housing Management (GF)	2,097	2,118		20	4,194	4,198	3		3	0%	green
Adult Social Care	24,586	24,160	-168	-594	53,499	54,933	1,434	-320	1,114	2%	amber
Commissioning	2,608	2,882	-64	210	5,216	5,544	329	-659	-330	-6%	green
Business and Performance	-3,473	-3,311	-175	-13	-6,946	-7,065	-120	-293	-413	-6%	green
Sub Total Social Care and Health	25,873	25,956	-407	-323	56,072	57,725	1,654	-1,272	382	1%	amber
Children's Services										<u> </u>	
Director of Children's' Services	88	80		-8	176	176	0		0	0%	green
Children's Services Operations	10,219	10,385	-13	153	20,439	20,834	395	-13	382	2%	amber
Learning, Commissioning & Partnerships	4,212	3,771	-187	-627	8,423	7,685	-738	-187	-925	-11%	amber
Joint School Commissioning Service (Transport)	3,427	3,119		-308	7,955	8,332	377		377	5%	amber
Sub Total Children's Services (excluding Schools)	17,946	17,355		-791	36,993	37,027	34	-200	-166	0%	green
DSG Contribution to Central Support	-909	-909		0	-1,817	-1,817	0		0	0%	green
Sub Total Children's Services (excluding Schools)	17,038	16,447	-200	-791	35,176	35,210	34	-200	-166	0%	green

Sustainable Communities											
Director of Sustainable Communities	442	356	0	-87	921	866	-55	0	-55	-6%	green
Economic Growth, Skills & Regeneration	3,249	3,144	-118	-224	6,498	6,660	162	-245	-83	-1%	green
Highways Transportation	6,833	6,428	-61	-466	13,667	13,475	-192	-61	-253	-2%	green
Planning	3,516	2,545	-5	-977	7,032	6,664	-369	-139	-508	-7%	green
Comm Safety Public Protec Waste Leisure	11,530	11,236	-59	-353	23,060	23,216	156	-59	97	0%	amber
Sub Total Sustainable Communities	25,571	23,709	-244	-2,106	51,178	50,881	-297	-505	-802	-2%	green
ACE People											
People and Organisation	0	27		27	0	177	177		177	0%	green
Communications	405	401	-10	-15	788	761	-27	-10	-37	0%	green
Customer Services	1,105	1,019		-85	2,069	1,908	-161		-161	-8%	green
Policy & strategy	267	244	-2	-25	543	528	-15	-2	-17	-3%	green
Customer & Community Insight	70	65		-6	140	140	-1		-1	0%	green
People	1,168	1,051		-117	2,268	2,350	82		82	4%	amber
Legal & Democratic Services	1,123	995	-180	-308	2,399	2,295	-104	-180	-284	-12%	amber
Sub Total ACE People	4,139	3,802	-192	-528	8,208	8,159	-49	-192	-241	-3%	green

ACE Resources											
Resources	0	33		33	0	149	149		149	0%	green
Programme & Performance	628	573	-97	-152	1,200	1,254	54	-97	-43	-4%	green
E Procurement & Payments	223	243	-24	-4	421	550	130	-24	106	25%	red
Chief Finance Officer	2,124	2,404	-15	265	4,319	4,641	322	-48	274	6%	amber
Category Review	0	0		0	0	0	0		0	0%	green
ICT	3,431	3,373		-58	6,545	6,545	0		0	0%	green
Chief Assets Officer	2,249	2,330		81	4,325	4,636	312		312	7%	amber
Sub Total ACE Resources	8,655	8,956	-136	165	16,809	17,776	967	-169	798	5%	amber
Office of the Chief Executive	647	996	-172	176	1,060	986	-74	-213	-287	-27%	amber
Sub Total Corporate Services	13,440	13,753	-500	-187	26,077	26,922	845	-574	271	1%	amber
Contingency and Reserves*	-1,539	-1,659		-120	792	1,338	546	-230	316	40%	red

Corporate Costs											
Debt Management	2,762	2,296		-466	10,617	10,485	-132		-132	-1%	green
Audit Fees	0	0		0	0	0	0		0	0%	green
Insurance	0	0		0	0	0	0		0	0%	green
Members' costs	665	592		-73	1,330	1,334	4		4	0%	amber
Premature Retirement Costs	618	872		254	2,954	2,754	-200		-200	-7%	green
Corporate HRA Recharges	0	0		0	-104	-104	0		0	0%	green
Efficiencies	-1,412	-377		1,035	-2,823	-2,408	415		415	-15%	amber
Sub Total Corporate Costs	2,634	3,384		750	11,974	12,061	87	0	87	1%	amber
TOTAL Excluding Schools	83,017	81,590	-1,351	-2,777	181,269	184,137	2,868	-2,781	86	0%	green
Schools											
Supported YPLA/DSG	-73,353	-73,353		0	-146,706	-146,706	0		0	0%	green
Schools ISB	73,353	73,353		0	146,706	146,706	0	0	0	0%	green
TOTAL Schools	0	0		0	0	0	0	0	0	0%	green
Housing Services (HRA)	0	362		362	0	295	295	-295	0	0%	green
Total	83,017	81,952	-1,351	-2,415	181,269	184,432	3,163	-3,076	86	0.0%	green
Net Forecast Outturn						181,355					

Budget	Forecast	Balance
-1,803	-1,121	682
1,400	1,400	0
750	750	0
145	800	655
0	800	800
0	-1,291	-1,291
0	-230	-230
300	0	-300
792	1,108	316
	-1,803 1,400 750 145 0 0 0 300	-1,803 -1,121 1,400 1,400 750 750 145 800 0 800 0 -1,291 0 -230 300 0

Key:

Forecast variance favourable up to 10%	green	
Forecast variance favourable greater than 10%	amber	
Forecast variance adverse up to 10%	amber	
Forecast variance adverse greater than 10%	red	

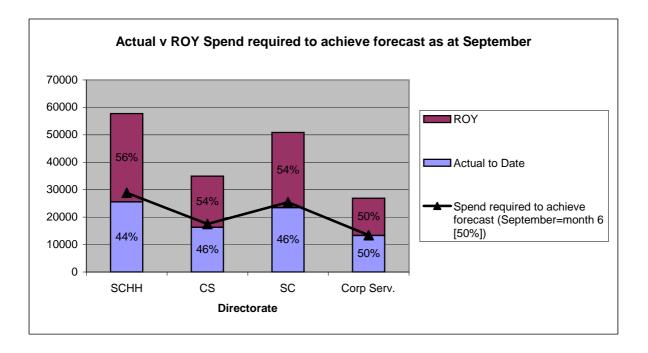
Month: September2011

Director	Variance September	Variance June	Change in Variance	COMMENTARY
	£000	£000	£000	
Social Care Health and Housing				
Director of Social Care, Health, Housing	7	9	-2	
Housing Management (GF)	3	36	-33	
Adult Social Care	1,114	663	451	Increased package forecast and impact opf guaranteed minimum volumes costs not previously forecast
Commissioning	-330	-511	181	Reduced LD Transfer underspend due to cessation of intra dept'al charge, increased forecast spend on Telecare and Equipment
Business and Performance	-413	-101	-312	Increase in customer contributions
Sub Total Social Care and Health	382	96	286	
Housing Services (HRA)	0	0	0	
Sub Total Social Care Health and Housing	382	96	285	
Children's Services				
Director of Childrens' Services	0	0	0	
Childrens Services Operations	382	-93	475	2 additional Child Protection placements and increase in Agency
Learning, Commissioning & Partnerships	-925	-226	-699	Saving in School Improvement services
Joint School Commissioning Service (Transport)	377	405	-28	
Sub Total Childrens Services (excluding Schools)	-166	86	-252	
Sustainable Communities				
Director of Sustainable Communities	-55	-19	-36	
Economic Growth,Skills & Regeneration	-83	-278	195	Use £100k for Next Generation Broadband study. ACL income recalculated £60k.
Highways Transportation	-253	-121	-132	Vacancy and Superannuation savings £185k (ITU).
Planning	-508	-258	-250	Large planning fees offset forecast £120k reduction in building control. JTU Surplus transferred to contingency
Comm Safety Public Protec Waste Leisure	97	108	-11	Waste contract uplift ~£400k absorbed by division.
Sub Total Sustainable Communities	-802	-568	-235	

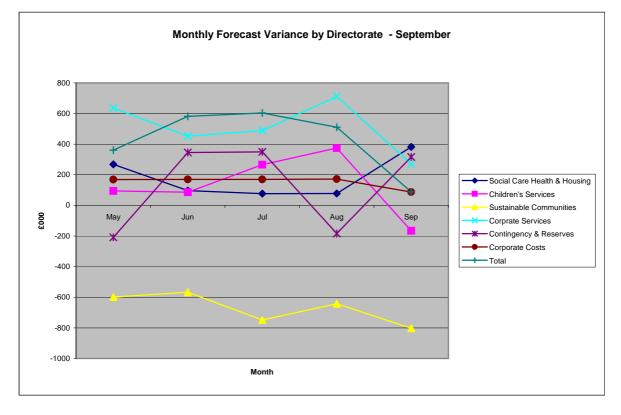
ACE People & Organisation				
People and Organisation	177	0	177	Costs resulting from Corporate Services restructure.
Communications	-37	0	-37	Post held vacant and savings due to two surveys being combined.
AD Customer & Systems	-161	-73	-88	Budget transfer as part of Customer Service Migration, plus reduction in car mileage forecast.
Policy & strategy	-17	0	-17	Staff cost savings and deferral of Customer Relationship Manangeemnt implementation.
Customer & Community Insight	-1	0	-1	
AD People	82	0	82	Costs associated with winding up HEART traded service plus staffing and overhead costs.
Legal & Democratic Services	-284	-98	-186	Review of Elections cost, including release of £180k reserve.
Sub Total ACE People & Organisation	-241	-171	-70	
ACE Resources				
Resources	149	0	150	Costs resulting from Corporate Services restructure.
Programme & Performance	-43	0	-43	Delayed implementation of Performance Management System.
E Procurement & Payments	106	-29	135	Cost of Interim Head of Procurement.
Chief Finance Officer	274	411	-137	Reduced interim costs, continued staff secondment and reduction to Bursary forecast.
ICT	0	0	0	
Chief Assets Officer	312	249	63	Reduction in capitalised salaries and income pressures partly offset by savings in repairs and maintenance.
Sub Total ACE Resources	798	631	167	
Office of the Chief Executive	-287	-8	-279	Savings resulting from Corporate Services restructure
Contingency and Reserves	316	345	-29	
Corporate Costs	87	170	-83	Reduced debt financing and pension costs partly offset by unachievable efficiency.
TOTAL Excluding Schools	86	582	-496	
Schools				
Central DSG	0	0	0	
Schools Budget	0	0	0	
Schools ISB	0	0	0	
TOTAL Schools	0	0	0	
Total	86	582	-496	

	Ap	pendix	A4
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			Reven	ue Subjectiv	e analysis /	August 2011 - F	orecast Ou	itturn	Appendix A4	
Expenditure Type	Staffing costs	Premises and Transport	Supplies and Services	Third Party Payments	Other	Gross Costs	Income	Grants	Total Income	Net Costs
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Director										
Social Care Health and Housing	17,452	732	4,568	67,422	18	90,192	16,525	15,647	32,172	58,020
Children's Services	24,339	9,556	26,851	10,488	0	71,235	9,104	26,921	36,025	35,210
Sustainable Communities	21,694	2,688	8,046	29,649	65	62,142	8,645	2,616	11,261	50,881
Corporate Services	23,824	3,429	11,815	917	72,183	112,168	82,532	2,714	85,246	26,922
Contingency and Reserves			2,350		1,400	3,750		2,412	2,412	1,338
Corporate Costs	2,885	5	-189		11,327	14,028	1,568	400	1,968	12,061
Total Excluding Schools	90,194	16,410	53,442	108,476	84,993	353,516	118,374	50,710	169,084	184,431



Graphical Analysis



Appendix B

Earmarked Reserves - Month: September2011

	Month. September201	I			
Description	Opening Balance 2011/12	Increase in reserves	Spend against reserves	Release of reserves	Proposed Closing Balance 2011/12
	£000	£000	£000	£000	£000
Social Care Health and Housing Reserves					
Social Care Reform Grant	415		308		107
Deregisration of Care Homes	583				583
LD Campus Closure	744		659		85
Supporting People	305		305		0
Reablement	222				222
Winter Pressure	348				348
	2,617	0	1,272	0	1,345
Children's Services Reserves					
School Forum	4				4
School Specific Contingency	1,062				1,062
	1,066	0	0	0	1,066
Sustainable Communities					
Reserves					
Adaptation of open space	449				449
Bedford & Luton Resilience Forum	65				65
Business growth grants	96				96
Community Safety partnership fund	89				89
Conservation Fund for Fairfield Hospital	34		34		0
External Funded Regeneration reserve	492				492
GAF -Project Delivery reserve	82		82		0
Housing Planning Delivery Grant	400			400	0
Leisure Centre Sinking Fund	124				124
Library services review	45		45		0
Local Development Framework	100		100		0
Luton and South Bedfordshire	460			230	230
Joint Growth Committee					
Minerals and Waste partnership funds	104				104
NIRAH	71				71
Transport Sinking Fund	125				125
	2,736	0	261	630	1,845

Corporate Services Reserves					
Performance Reward Grant	174		5		169
LSP Sustainable Neighbourhoods	48		48		0
Community Engagement work	6		6		0
Targeted Support for Empowerment Improvement Project	18		18		0
Invest to Save, Recovery project - Legal	5		5		0
Invest to save, Recovery project HR	43		43		0
Invest to Save, Recovery project - Web development	21		21		0
· · · · · · · · · · · · · · · · · · ·	315	0	146	0	169
Corporate Reserves					
Redundancy/Restructure Reserve	2,117	750	692		2,175
Insurance reserve	3,059		0		3,059
Elections Fund	180		180		0
Contingnecy			230	-230	0
	5,356	750	1,102	-230	5,234
Total Earmarked Reserves	12,089	750	2,781	400	9,658
Housing Revenue Account Reserves					
HRA	3,743		295		3,448
Business Process Re-engineering	46				46
Major Repairs (HRA)	200				200
	3,989	0	295	0	3,694
School Reserves					
Revenue 3030050	10,552				10,552
Capital 3030033	4,423				4,423
	14,975	0	0	0	14,975
GRAND TOTAL	31,053	750	3,076	400	28,327

APPENDIX C

DIRECTORATE	1 to 14 Days		15 to 3	0 Days	31 to 6	0 Days	61 to 9	0 Days	91 to 36	5 days	1 year and over		Total Debt	
	£k	%	£k	%	£k	%	£k	%	£k	%	£k	%	£k	%
Social Care Health &														
Housing	441	4%	287	3%	152	1%	28	0%	387	4%	213	2%	1,508	14%
Children's Services	146	1%	140	1%	544	5%	10	0%	1,313	12%	140	1%	2,293	21%
Sustainable Communities	370	3%	621	6%	847	8%	48	0%	478	4%	84	1%	2,448	22%
ACE People	154	1%	237	2%	12	0%	1	0%	30	0%	4	0%	438	4%
ACE Resources	370	3%	555	5%	13	0%	150	1%	123	1%	248	2%	1,459	13%
NHS Bedfordshire	672	6%	83	1%	20	0%	0	0%	805	7%	17	0%	1,597	15%
Unallocated & Non Directorate	4	0%	-6	0%	-1	0%	-3	0%	-12	0%	-6	0%	-24	0%
House Sales	4	0%	76	1%	95	1%	58	1%	488	4%	445	4%	1,166	11%
Grants	0	0%	50	0%	0	0%	0	0%	0	0%	1	0%	51	0%
GRAND TOTAL	2,161	20%	2,043	19%	1,682	15%	292	3%	3,612	33%	1,146	10%	10,936	100%
PREVIOUS QUARTER	8,992	52%	3,678	21%	1,012	6%	963	6%	1,803	10%	862	5%	17,310	100%

